

DASKAL, JENNIFER,

VINOGRAD, SAMANTHA,

(
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Sent Date: 2022/03/16 11:38:21

Delivered Date: 2022/03/16 11:38:24

From: DASKAL, JENNIFER ,
SentVia: Microsoft Outlook /
To: JANKOWICZ, NINA /
Subject: DGB Sub-Steering Group Meeting: Resilience
Date: 2022/03/17 00:48:32
Start Date: 2022/03/21 11:30:00
End Date: 2022/03/21 12:00:00
Priority: Normal
Type: Schedule.Meeting.Resp.Pos
Location: Microsoft Teams Meeting

Sent by Microsoft Exchange Server

Sender: DASKAL, JENNIFER ,
Microsoft Outlook
Recipient: JANKOWICZ, NINA
Sent Date: 2022/03/17 00:48:32

From: JANKOWICZ, NINA ,
(
)

SentVia: PATCH, MILTON /
(
)

To: Puchalsky, Brian ,
(
)
Nouven, Elizabeth
(
)

VINOGRAD, SAMANTHA ,
(
)

DASKAL, JENNIFER ,
(
)

Kozey, Elizabeth
(
)

CC: FAUSETT, ANDREW
(
)

Fischer, Sebastian (He/Him)
(
)

Reynolds, Spencer
(
)

PATCH, MILTON /
(
)

Subject: DGB Discussion with CBP

Date: 2022/03/17 12:33:29

Start Date: 2022/03/21 13:00:00

End Date: 2022/03/21 14:30:00

Priority: Normal

Type: Schedule.Meeting.Request

Location: Microsoft Teams Meeting

Attendees: Cc: VINOGRAD, SAMANTHA; DASKAL, JENNIFER; Kozey, Elizabeth; FAUSETT, ANDREW; Fischer, Sebastian (He/Him); Reynolds, Spencer; PATCH, MILTON; MIRANDA, LUIS A; Puchalsky, Brian; Nguyen, Elizabeth; ELMO, JOSEPH A

Microsoft Teams meeting

Join on your computer or mobile app

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United States, Washington DC

Phone Conference ID:

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* * * * * U.S. Department of Homeland Security * * * * *

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JANKOWICZ, NINA ,

Sender: <[REDACTED]> , PATCH, MILTON , [REDACTED]@NINA.JANKOWICZ.COM

[REDACTED]

Puchalsky, Brian , [REDACTED]

[REDACTED]

Nguyen, Elizabeth / [REDACTED]

[REDACTED]

VINOGRAD, SAMANTHA / [REDACTED]

[REDACTED]

DASKAL, JENNIFER . [REDACTED]

[REDACTED]

Recipient: Kozey, Elizabeth , [REDACTED]

[REDACTED]

FAUSETT, ANDREW [REDACTED]

[REDACTED]

Fischer, Sebastian (He/Him) . [REDACTED]

[REDACTED]

Reynolds, Spencer / [REDACTED]

[REDACTED]

PATCH, MILTON , [REDACTED]

[REDACTED]

Sent Date: 2022/03/17 12:33:25

Delivered Date: 2022/03/17 12:33:29

From: Silvers.Scheduler / [REDACTED]

Silvers.Scheduler
[REDACTED]

To: SILVERS, ROBERT ·
VINOGRAD, SAMANTHA
JANKOWICZ, NINA /
[REDACTED]

CC: Chalkley, Marie · [REDACTED]

Subject: Sync: Disinfo Governance Board

Date: 2022/03/17 14:20:01

Start Date: 2022/03/21 16:00:00

End Date: 2022/03/21 16:30:00

Priority: Normal

Type: Appointment

Location: Microsoft Teams Meeting

Attendees: ROBERT SILVERS; VINOGRAD, SAMANTHA; JANKOWICZ, NINA; Marie Chalkley

DO NOT FORWARD OR COPY THIS INVITATION

For scheduling questions or concerns, please contact [REDACTED]

Purpose: catch up on the disinformation governance board.

Participants:

Rob Silvers
Sam Vinograd
Nina Jankowicz

Briefing Materials:

Yes

Microsoft Teams meeting

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[REDACTED] United States, Washington DC

Phone Conference ID: [REDACTED]

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* * * * * U.S. Department of Homeland Security * * * * *

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Sender: Silvers.Scheduler , [REDACTED]
Silvers.Scheduler / [REDACTED]
([REDACTED])
SILVERS, ROBERT · [REDACTED]
Recipient: VINOGRAD, SAMANTHA · [REDACTED]
JANKOWICZ, NINA , [REDACTED] -NINA.JANKOW
([REDACTED])
Chalkley, Marie · [REDACTED]
Sent Date: 2022/03/17 14:20:01

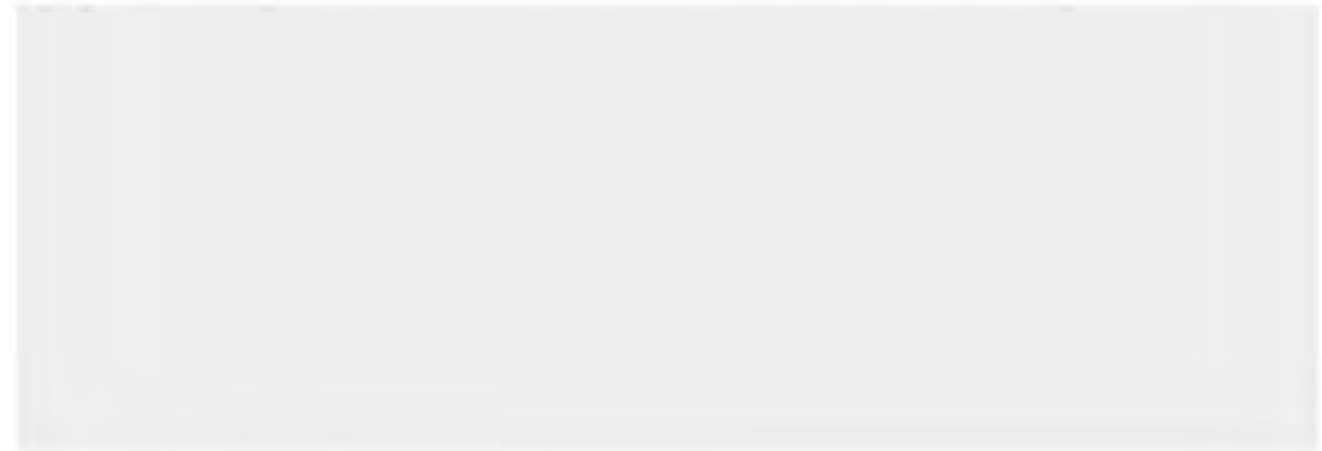
From: JANKOWICZ, NINA
VINOGRAĐ, SAMANTHA
DASKAL, JENNIFER
Kozey, Elizabeth
{
To: FAUSETT, ANDREW
Fischer, Sebastian
Keynoias, Spencer
PATCH, MILTON

Subject: Agenda for today's DGB steering group call
Date: 2022/03/18 11:20:39
Priority: Normal
Type: Note

Hi all,

Looking forward to seeing you today on the DGB steering group call. Below is what I'm planning to cover during the meeting today- please let me know if there's anything you'd like me to add.

Best
Nina



Nina Jankowicz

Executive Director
Disinformation Governance Board
Office of Policy, Strategy, and Plans
U.S. Department of Homeland Security

Sender: JANKOWICZ, NINA

VINOGRAD, SAMANTHA

DASKAL, JENNIFER

Kozev, Elizabeth /
(

Recipient: FAUSETT, ANDREW

Fischer, Sebastian
(

Revnolds, Spencer)

PATCH, MILTON

Sent Date: 2022/03/18 11:20:35
Delivered Date: 2022/03/18 11:20:39

From: JANKOWICZ, NINA / [REDACTED]

SentVia: PATCH, MILTON [REDACTED]

VINOGRAD, SAMANTHA [REDACTED]

To: DASKAL, JENNIFER [REDACTED]

Subject: DGB Discussion with CISA/NRMC

Date: 2022/03/18 12:06:35

Start Date: 2022/04/01 13:30:00

End Date: 2022/04/01 15:00:00

Priority: Normal

Type: Schedule.Meeting.Request

Location: Microsoft Teams Meeting

Attendees: VINOGRAD, SAMANTHA; DASKAL, JENNIFER; Mcfail, Shannon (CTR)

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Or call in (audio only)

[REDACTED] United States, Washington DC

Phone Conference ID: [REDACTED]

[Find a local number](#) | [Reset PIN](#)



* * * * * U.S. Department of Homeland Security * * * * *

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JANKOWICZ NATIA

(

Sender:

<
ADMINISTRATIVE GROUP
(
>

VINOGRAD, SAMANTHA

|

Recipient:

DASKALIS JENNIFER

(

<
Mcfail, Shannon
(

Sent Date: 2022/03/18 12:06:32

Delivered Date: 2022/03/18 12:06:35

From: SILVERS, ROBERT <[REDACTED]>

JANKOWICZ, NINA
(
<

VINOGRAD, SAMANTHA

To:

DASKAL, JENNIFER <[REDACTED]>

Kozey, Elizabeth
(

FAUSETT, ANDREW

CC:

Fischer, Sebastian (He/Him)

Reynolds, Spencer

Subject: RE: DGB Workplan and Public Rollout

Date: 2022/03/18 13:51:00

Priority: Normal

Type: Note

Received! Thank you so much, Nina and team. I will review this shortly and am looking forward to it.
Rob

From: JANKOWICZ, NINA <[REDACTED]>

Sent: Thursday, March 17, 2022 6:26 PM

To: SILVERS, ROBERT <[REDACTED]> ; VINOGRAD, SAMANTHA <[REDACTED]>
<[REDACTED]> ; DASKAL, JENNIFER <[REDACTED]>

Cc: Kozey, Elizabeth <[REDACTED]> ; FAUSETT, ANDREW <[REDACTED]>

Fischer, Sebastian (He/Him) <[REDACTED]>

Reynolds, Spencer <[REDACTED]>

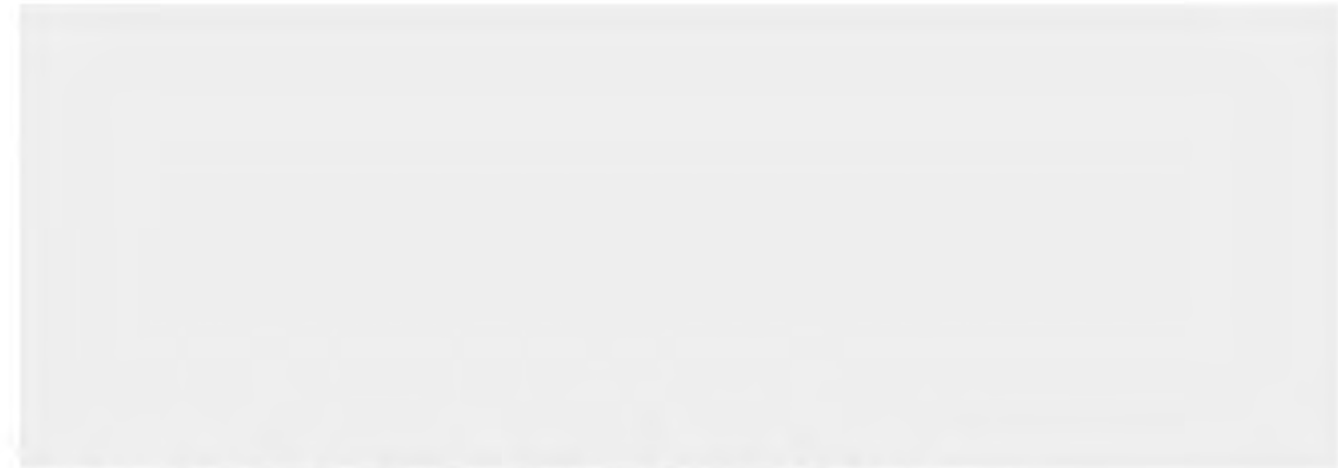
Subject: DGB Workplan and Public Rollout

Dear Rob,

I'm attaching the Disinformation Governance Board workplan for March-May 2022. Thanks to Liz, Andy, Sebastian, and Spencer for their support and drafting and Sam for her feedback and guidance.

I also wanted to update you on our discussion <[REDACTED]>

[REDACTED]



Please let me know if you have questions or concerns about any of the above.

Best,
Nina

Nina Jankowicz
Executive Director
Disinformation Governance Board
Office of Policy, Strategy, and Plans
U.S. Department of Homeland Security
C:

Sender: SILVERS, ROBERT <[redacted]>
JANKOWICZ, NINA
VINOGRAD, SAMANTHA
DASKAL, JENNIFER

Recipient: Kozey, Elizabeth <[redacted]>
<[redacted]>
<FAUSETT, ANDREW [redacted]>
Fischer, Sebastian (He/Him) <[redacted]>
<[redacted]>
<Revnolds, Spencer <[redacted]>

Sent Date: 2022/03/18 13:51:55
Delivered Date: 2022/03/18 13:51:00

From: JANKOWICZ, NINA
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To: VINOGRAD, SAMANTHA
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DASKAL, JENNIFER
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)
FAUSETT, ANDREW
(
)
Kozey, Elizabeth
CC: Fischer, Sebastian (He/Him)
(
)
Reynolds, Spencer
(
)

Subject: DGB Principles Draft
Date: 2022/03/22 14:27:45
Priority: Normal
Type: Note

JANKOWICZ, NINA has shared a OneDrive for Business file with you. To view it, click the link below.

 [DGB Principles Draft_Clean_032222.docx](#)

Hi Jen and Sam,

Attached is the draft that the team put together on DGB governing principles. I'd also like to share it with components with a deadline before our next steering group meeting on Friday, after which we can compile edits and share with Rob as planned.

Let me know if you'd like to proceed differently. Kudos to the team for a great first draft.

Best
Nina

Nina Jankowicz
Executive Director
Disinformation Governance Board
Office of Policy, Strategy, and Plans
U.S. Department of Homeland Security
C:

Sender: JANKOWICZ, NINA /

VINOGRAD, SAMANTHA ,

DASKAL, JENNIFER

FÄUSETT, ANDREW)

Recipient: Kozey, Elizabeth ,

Fischer, Sebastian (He/Him) /

Revnolds. Spencer ,

Sent Date: 2022/03/22 14:27:44

Delivered Date: 2022/03/22 14:27:45

From: SILVERS, ROBERT ,
[REDACTED]
[REDACTED]
[REDACTED]
To: VINOGRAD, SAMANTHA ,
[REDACTED]
[REDACTED]
BURRIESCI, KELLI ANN /
[REDACTED]
JANKOWICZ, NINA ,
[REDACTED]

Subject: Re: Follow up re MDM
Date: 2022/03/23 11:23:33
Priority: Normal
Type: Note

terrific. Thank you Sam.

From: VINOGRAD, SAMANTHA [REDACTED]
Sent: Wednesday, March 23, 2022 8:19:00 AM
To: SILVERS, ROBERT [REDACTED] BURRIESCI, KELLI ANN [REDACTED]
JANKOWICZ, NINA <[REDACTED]>
Subject: RE: Follow up re MDM

Rob –

We just spoke with OPA and Ricki.

The [REDACTED] we are focused on doing this rollout right – we are continuing to work on the substance over the next day and will match that with the right timing.

[REDACTED]

Sam

From: SILVERS, ROBERT [REDACTED]
Sent: Wednesday, March 23, 2022 11:17 AM
To: VINOGRAD, SAMANTHA [REDACTED] BURRIESCI, KELLI ANN [REDACTED]
JANKOWICZ, NINA <[REDACTED]>
Subject: Re: Follow up re MDM

Thanks . [REDACTED]

[REDACTED]

much.

Thanks and appreciate it very

From: VINOGRAD, SAMANTHA <[REDACTED]>
Sent: Tuesday, March 22, 2022 3:12 PM
To: SILVERS, ROBERT; BURRIESCI, KELLI ANN; JANKOWICZ, NINA
Subject: FW: Follow up re MDM

Rob –

We are engaging with OPA again in the morning re: the rollout and revert on timing. In the interim, we are working on a draft statement and TPs for Hill briefings.

[REDACTED]

With respect to the highlighted “examples” [@JANKOWICZ, NINA](#) and I will work to get some together asap.

Sam

From: ULLOA, ISABELLA <[REDACTED]>
Sent: Tuesday, March 22, 2022 6:08 PM
To: SILVERS, ROBERT <[REDACTED]>; Wales, Brandon <[REDACTED]>
DASKAL, JENNIFER <[REDACTED]>
Cc: Saupp, Kevin <[REDACTED]>; VINOGRAD, SAMANTHA <[REDACTED]>
<[REDACTED]> SHAH, SARASWATI <[REDACTED]> Wilcox, Cassie <[REDACTED]>
<[REDACTED]> LAWRENCE, JAMIE <[REDACTED]> HYSEN, ERIC <[REDACTED]>
<[REDACTED]> Todt, Kiersten (She/Her) <[REDACTED]>
Subject: Follow up re MDM

Rob, Jen, and Brandon:

Thanks for joining the prep call today. Would appreciate your review/edits to the below,

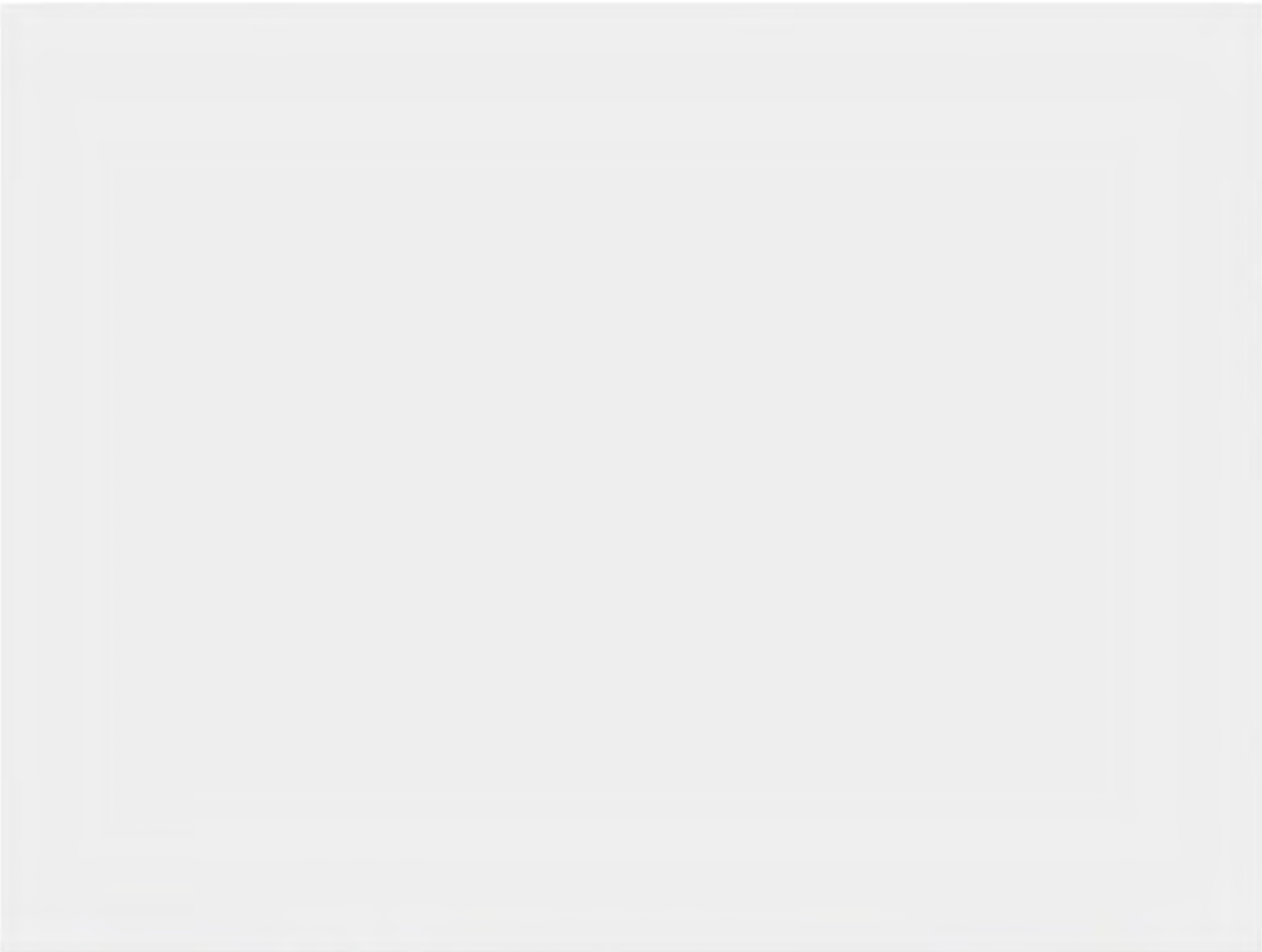
[REDACTED]

[REDACTED]

Thanks, again.

Isa

[REDACTED]



Sender: SILVERS, ROBERT

VINOGRAD, SAMANTHA .

Recipient: (BURRIESCI, KELLI ANN .

JANKOWICZ, NINA .

Sent Date: 2022/03/23 11:23:32

Delivered Date: 2022/03/23 11:23:33

Disinformation Governance Board: Board Member & Steering Group Designee Doc

Please designate:

- One principal and one alternate who will represent your component/office at ~once quarterly full Disinformation Governance Board meetings (component/office principal or their deputy)
- One individual and one alternate who will attend ~weekly DGB steering group meetings

1) **Component/Office**

a)

2) **Name of Board Member: Principal**

a)

3) **Email of Board Member: Principal**

a)

4) **Work Cell of Board Member: Principal**

a)

5) **Name of Board Member: Alternate**

a)

6) **Email of Board Member: Alternate**

a)

7) **Work Cell of Board Member: Alternate**

a)

8) **Name of Steering Group Member: Principal**

a)

9) **Email of Steering Group Member: Principal**

a)

10) **Work Cell of Steering Group Member: Principal**

a)

11) Name of Steering Group Member: Alternate

a)

12) Email of Steering Group Member: Alternate

a)

13) Work Cell of Steering Group Member: Alternate

a)

**Disinformation Governance Board Rollout
Talking Points**

From: SILVERS, ROBERT ,

To: JANKOWICZ, NINA /

BURRIESCI, KELLI ANN ,

DASKAL, JENNIFER ,

CC: VINOGRAD, SAMANTHA ,

Chalkley, Marie ,

Subject: Re: Disinfo Gov Board Rollout TPs/One Pager

Date: 2022/03/24 22:36:41

Priority: Normal

Type: Note

Thanks very much Nina. Will review when back in DC this weekend. + Marie
Thanks and have a good night everyone

From: JANKOWICZ, NINA <

Sent: Thursday, March 24, 2022 2:24:47 PM

To: SILVERS, ROBERT <

Cc: BURRIESCI, KELLI ANN < > DASKAL, JENNIFER

< > VINOGRAD, SAMANTHA <

Subject: Disinfo Gov Board Rollout TPs/One Pager

Dear Rob,

On our call with OPA, OLA, Ricki, and Isa about the DGB rollout yesterday, we were asked to produce this one pager with TPs about the Board's purpose, authorities, and initial deliverables, as well as notional validators.

Jen and Sam have both reviewed this draft; once we have your feedback, we will provide the document to the those who were on the call, as per their request, and work with them on ideas for the timing and strategy for the rollout. We'll of course keep you apprised of those ideas.

Looking forward to your feedback-
Nina

Nina Jankowicz

Executive Director

Disinformation Governance Board

Office of Policy, Strategy, and Plans

U.S. Department of Homeland Security
C: [REDACTED]

Sender: SILVERS, ROBERT , [REDACTED]

JANKOWICZ, NINA [REDACTED]
([REDACTED]
BURRIESCI, KELLI ANN [REDACTED]

Recipient: DASKAL, JENNIFER / [REDACTED]

VINOGRAD, SAMANTHA , [REDACTED]

Chalkley, Marie / [REDACTED]

Sent Date: 2022/03/24 22:36:40
Delivered Date: 2022/03/24 22:36:41

From: JANKOWICZ, NINA

VINOGRAD, SAMANTHA

BENDER, ALFRED

MAURER, TIM

DASKAL, JENNIFER

WINNERY, ELSA

Spishak, Cynthia

DOBITSCH, STEPHANIE

Wright, Christopher

Saupp, Kevin

FAUSETT, ANDREW

Kolasky, Robert

To:

Coulter, Kathryn

Cotter, Daniel

ESPINOSA, MARSHA

FALCON, ERIC

CARTER, JEFFREY T

Lamote, Jason

Smislova, Melissa

Legault, Richard

Hitt, Lucas

PECK, SARAH

Taylor, Robin /

{

Mina, Peter

SNYDER, NATHANIEL

BURRIESCI, KELLI ANN

{

Beckmann, Luke

Sterling, Brian

Schaul, Robert

{

MILLONA, EVA /

WATERS, ERIN /

erin.waters@ncq.gov

Disinformation Governance Board

{

Kozey, Elizabeth

Fischer, Sebastian (He/Him)

Reynolds, Spencer

Hale, Geoffrev (He/Him)

Luke, Adam

SIKORSKYJ, LUCIAN /

{

QUINN, KEVIN

PATCH, MILTON

COHEN, JOHN /

{

DUPREE, LYNN

RAZSI, DUSTIN

Luke, Adam /

Harrington, Mona

MILLER, JAMES D /

CC: Picarelli, John

RAZSI, DUSTIN

Subject: RE: Disinformation Governance Board Steering Group

Date: 2022/03/25 09:56:22

Priority: Normal

Type: Note

Hello folks,

We are looking forward to seeing you at the Disinformation Governance Board Steering Group meeting at 4 today.

The agenda for the meeting is as follows:

- • Discussion of DGB Principles document (originally distributed Tuesday and attached here);
Please submit any written feedback before today's meeting.
- • Presentations from I&A and CISA.
- • Ukraine updates/AOB

If you haven't yet, **please fill out [this form](#) regarding your team's Board and Steering Group representatives and alternates asap**; it will assist us with planning our first full Board meeting in April; **If you are not at HQ, please send the attached designee form to [@PATCH, MILTON](#).**

As a reminder while you fill out the designee forms, this is how the Charter describes the Board and Steering Group members:

- • **Board Members:** Principle or Deputy for respective Component, who represent the perspectives of their respective Components at ~quarterly Board meetings; review any proposals submitted to the Board; and ensure that their respective Components implement, execute, and follow Board decisions.
- • **Steering Group Members:** Component representatives who represent the perspectives of their respective Components at (currently weekly) Steering Group meetings; review and discuss any proposals submitted to the Board (such as the principles document attached to this email); communicate their considerations of Board proposals to their respective Board members, the ED, and other Steering Group Members; review and approve SOCs of Steering Group meetings; and help ensure their respective components implement, execute, and follow Board decisions.

As always, please let me know if you have any questions, and see you all this afternoon.

Best

Nina

Nina Jankowicz

Executive Director
Disinformation Governance Board
Office of Policy, Strategy, and Plans
U.S. Department of Homeland Security
C:

-----Original Appointment-----

From: VINOGRAD, SAMANTHA

Sent: Tuesday, March 8, 2022 12:18 PM

To: VINOGRAD, SAMANTHA; BENDER, ALFRED; MAURER, TIM; DASKAL, JENNIFER; MIRANDA, LUIS A; Spishak, Cynthia; DOBITSCH, STEPHANIE; Wright, Christopher; Saupp, Kevin; FAUSETT, ANDREW; Kolasky, Robert; Coulter, Kathryn; Cotter, Daniel; ESPINOSA, MARSHA; FALCON, ERIC; CARTER, JEFFREY T; Lamote, Jason; Smislova, Melissa; Legault, Richard; Hitt, Lucas; PECK, SARAH; Taylor, Robin; Mina, Peter; SNYDER, NATHANIEL; BURRIESCI, KELLI ANN; Beckmann, Luke; Sterling, Brian; Schaul, Robert; MILLONA, EVA; WATERS, ERIN; Disinformation Governance Board; JANKOWICZ, NINA; Kozey, Elizabeth; Fischer, Sebastian (He/Him); Reynolds, Spencer; Hale, Geoffrey (He/Him); Luke, Adam; SIKORSKYJ, LUCIAN; QUINN, KEVIN; PATCH, MILTON; COHEN, JOHN; DUPREE, LYNN

Cc: Harrington, Mona; MILLER, JAMES D; Picarelli, John; RAZSI, DUSTIN

Subject: Disinformation Governance Board Steering Group

When: Friday, March 25, 2022 4:00 PM-4:25 PM (UTC-05:00) Eastern Time (US &Canada).

Where: Microsoft Teams Meeting

Distro for the Disinformation Governance Board <

Microsoft Teams meeting

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United States, Washington DC

Phone Conference ID:

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Sender: JANKOWICZ, NINA

VINOGRAD, SAMANTHA

BENDER, ALFRED

MAURER, TIM

DASKAL, JENNIFER

MIRANDA, LUIS A

Spishak, Cynthia

DOBITSCH, STEPHANIE

Wright, Christopher

Saupp, Kevin

FALISSETT, ANDREW

Recipient: Kolasky, Robert

Louiter, Kathryn

Cotter, Daniel

ESPINOSA, MARSHA

FALCON, ERIC

CARTER, JEFFREY T

Lamote, Jason

Smislova, Melissa

Legault, Richard

Hitt, Lucas

PECK, SARAH /

Taylor, Robin

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Mina, Peter)

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SNYDER, NATHANIEL

BURRIESCI, KELLI ANN

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Beckmann, Luke ,

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MILLONA, EVA)

WATERS, ERIN /

Disinformation Governance Board

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Kozey, Elizabeth /

Fischer, Sebastian (He/Him)

Keynoias, Spencer ,

Hale, Geoffrev (He/Him) /

Luke, Adam

SIKORSKYJ, LUCIAN

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QUINN, KEVIN ,

PATCH, MILTON /

COHEN, JOHN ,

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DUPREE, LYNN

RAZSI, DUSTIN

Luke, Adam

Harrington, Mona ,

MILLER, JAMES D

(

Picarelli, John /

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RAZSI, DUSTIN

Sent Date: 2022/03/25 09:56:02

Delivered Date: 2022/03/25 09:56:22

From: JANKOWICZ, NINA ,
(
MAURER, TIM
VINOGRAD, SAMANTHA

To: DASKAL, JENNIFER
(
SILVERS, ROBERT)
(
(

Subject: RE: [FYI] WaPo oped "Big Tech needs to pull the plug on Russia's biggest propaganda campaign"

Date: 2022/03/25 10:11:19

Priority: Normal

Type: Note

Thanks for sharing Tim!

Just some food for thought... happy Friday!

Nina Jankowicz
Executive Director
Disinformation Governance Board
Office of Policy, Strategy, and Plans
U.S. Department of Homeland Security
C:

From: MAURER, TIM ·

Sent: Friday, March 25, 2022 9:54 AM

To: JANKOWICZ, NINA <

VINOGRAD, SAMANTHA

<

DASKAL, JENNIFER ·

; SILVERS, ROBERT

Subject: [FYI] WaPo oped "Big Tech needs to pull the plug on Russia's biggest propaganda campaign"

<https://www.washingtonpost.com/opinions/2022/03/24/big-tech-social-media-allowing-russia-social-media-campaign-z/>

Opinion: Big Tech needs to pull the plug on Russia's biggest propaganda campaign

By Ben Scott

Yesterday at 4:03 p.m. EDT

Ben Scott is a former State Department official and the director at Reset, a project of Luminate, a global philanthropic organization that is part of the Omidyar Group.

There is a violent conspiracy spreading like wildfire across social media. It revolves around a single letter. And it has captured the imaginations of millions who are devoted to promoting it. Although its central ideas are preposterous, its followers support violence to make fantasy become reality.

I'm not talking about the QAnon conspiracy (though all of the above applies to it). I'm talking about "Z," [the propaganda campaign](#) amplified by the Kremlin in Eastern Europe to gin up support for Russian President Vladimir Putin's murderous war in Ukraine. The Z campaign started in the days after the invasion. It has now reached tens of millions of people across social media platforms. It is the [rallying symbol](#) of the Russian war machine and an effective weapon in the information war.

Strikingly, the QAnon conspiracy has been barred from promotion on YouTube, Facebook, TikTok and Twitter. But as of now, Z [continues to grow](#).

Like QAnon, the Z campaign relies upon falsehoods to promote us-vs.-them antagonism. The Russian narrative claims that Ukraine — whose elected president, Volodymyr Zelensky, is Jewish — is ruled by Nazis. This grotesque mythology portrays NATO, the European Union and the United States as the great power backers of evildoers who kill innocents and threaten Russia. Like QAnon, whose messages purportedly come from an all-knowing Washington insider known only as "Q," Z embraces a cult-of-personality strongman as its leader. [Z's outward similarity to the swastika](#) is particularly insidious.

Z's origins as a viral conspiracy are murky. It began with the images of Russian military vehicles in Ukraine clearly marked with the letter "Z," apparently [a military identification code](#) to distinguish Russian vehicles from those operated by the Ukrainian army. The letter does not exist in the Cyrillic alphabet. But the Kremlin [now claims](#) that it stands for "victory" — because the phonetic rendering of the Russian "for victory" in the Latin alphabet starts with Z.

The propaganda value of the symbol quickly became evident. Russian state media [produced slick videos](#) featuring Z and began selling Z-themed merchandise. [Schoolchildren have posed](#) on Instagram with colored Z drawings. Dozens of [Z hashtags](#) racked up millions of views across social media. Even on [Instagram](#) and [Twitter](#), which are now blocked in Russia, [Kremlin-aligned accounts](#) keep posting [Z propaganda](#).

Like QAnon, Z has become a symbol of resentment and a messianic faith that its believers will triumph. But Z is far worse. Its central purpose is to justify a horrific war. It has become a serious information weapon pointed not only at Russian-speaking communities but also increasingly [in many other languages](#).

Despite blocking Instagram and Twitter inside Russia, the Russian government's [own accounts](#) continue to [post](#) on both platforms in Russian — reaching people inside Russia that circumvent the block as well as the very sizable Russian-speaking communities in Eastern Europe. Although Big Tech is frequently unwilling to share meaningful data about the scope of malign content on their services, our research suggests widespread distribution of Z — including Z-themed hashtags on Instagram and TikTok alone. (A representative for Meta, the parent company of Instagram, declined to comment on the record. TikTok did not respond to a request for comment.)

Starting in 2017, the QAnon conspiracy also began to spread like wildfire on Big Tech social media platforms. Recommendation algorithms programmed to capture user attention actively promoted it precisely because it was sensationalist and incendiary. At its peak, [1 in 5 Americans](#) were prepared to believe that a secret cabal of blood-drinking, Satan-worshiping pedophiles held power in the United States. The conspiracy fed into wild acts of violence, including the Jan. 6 attack on the Capitol.

Then the Big Tech companies reversed course. Google [blocked](#) QAnon apps from the Play Store for spreading “harmful information.” Facebook [announced](#) it would remove accounts related to “militarized social movements.” [YouTube followed](#) a few days later, pulling down videos with “conspiracy theories that have been used to justify real-world violence.” TikTok [brought down](#) QAnon for promoting disinformation. Twitter [did the same](#) — pulling 70,000 QAnon accounts. Mentions of QAnon on major digital media platforms [dropped dramatically](#), slashing audiences by more than half within days.

Big Tech, in short, is responsible for both the making and the unmaking of QAnon.

Z violates all of the company policies made to address QAnon. And yet Z continues to spread on all of these platforms. The big difference is that Z is many times more dangerous than QAnon.

So why are we blocking Putin's banks and oil but not his digital weaponry? One answer could be that the Big Tech firms are overwhelmed by the demands of information warfare. This is partly because they failed to invest in adequate product safeguards in languages other than English — a terrible risk that is now costing us all dearly. They might simply not have built the technical systems necessary to stop the promotion of Z immediately. But this is no excuse for the lack of a clear policy. They have plenty of money to solve any problem they choose to solve.

It is bizarre to apply rules against violent conspiracies in the United States and then give the Kremlin a pass for something far worse. The moral lines in this conflict are crystal clear. The Big Tech companies must act.

Tim Maurer

Office of the Secretary
Senior Counselor for Cybersecurity and Emerging Technology
U.S. Department of Homeland Security

Sender: JANKOWICZ, NINA ,
MAURER, TIM /
VINOGRAD, SAMANTHA ,
(
<
Recipient: DASKAL, JENNIFER ,
(
SILVERS, ROBERT

Sent Date: 2022/03/25 10:11:17
Delivered Date: 2022/03/25 10:11:19

From: DASKAL, JENNIFER <[REDACTED]>
{
JANKOWICZ, NINA <[REDACTED]>

To: VINOGRAD, SAMANTHA <[REDACTED]>
{
[REDACTED]

Subject: RE: Kudos!

Date: 2022/03/25 17:20:00

Priority: Normal

Type: Note

Nina,

Thanks so much for the nice note. They are both great, and I'm sorry I haven't been more engaged this week. It's been an insane few days. Really excited to get to work more with you!

Best,
Jen

From: JANKOWICZ, NINA <[REDACTED]>

Sent: Friday, March 25, 2022 5:00 PM

To: DASKAL, JENNIFER <[REDACTED]> ; VINOGRAD, SAMANTHA <[REDACTED]>

Subject: KUDOS!

Hi Jen- happy Friday!

Just wanted to send a quick note and say that I think we have a stellar team assembled for the DGB work and I'm so looking forward to seeing what we can accomplish together. Andy has been incredibly helpful as the elder statesman and institutional repository on this work. It's also been a real pleasure to work with Sebastian- he is quick to respond and pitch in, incredibly thoughtful, and helpful in connecting me with the right people in the Department and answering lots of questions about the DGB and beyond.

Hope you have a great weekend-
Nina

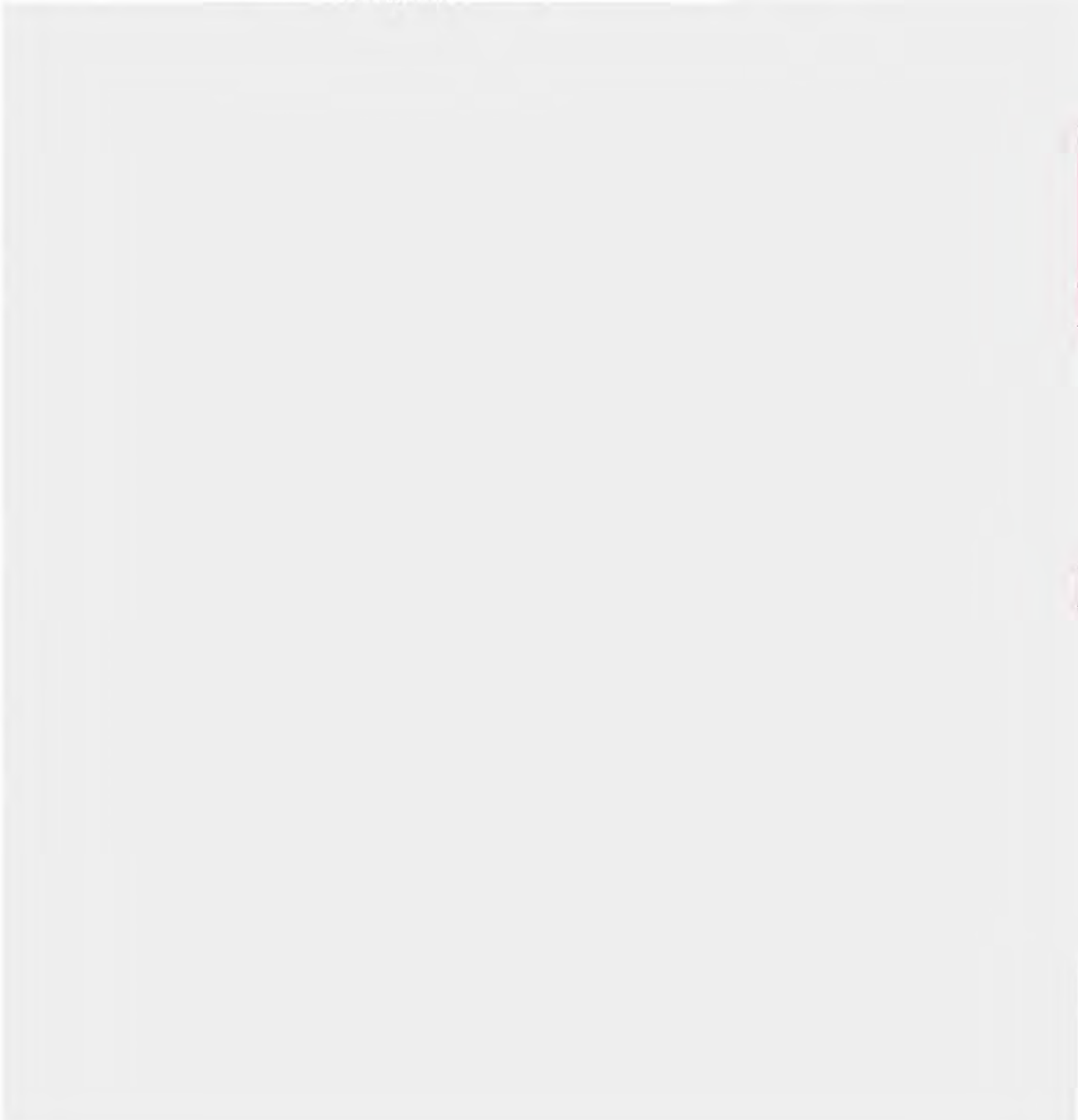
Sender: DASKAL, JENNIFER <[REDACTED]>
{
JANKOWICZ, NINA <[REDACTED]>

Recipient: VINOGRAD, SAMANTHA <[REDACTED]>
{
[REDACTED]

Sent Date: 2022/03/25 17:20:34

Delivered Date: 2022/03/25 17:20:00

**Disinformation Governance Board Rollout
Talking Points**



The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial statements. This includes not only sales and purchases but also expenses and income. The text suggests that a systematic approach to record-keeping is essential for identifying trends and managing cash flow effectively.

Next, the document addresses the issue of reconciling bank statements with the company's records. It explains that discrepancies often arise due to timing differences or errors in recording. Regular reconciliation helps to identify these issues early and correct them, preventing them from becoming more significant problems. The text provides a step-by-step guide on how to perform a bank reconciliation, highlighting the importance of comparing the company's ledger with the bank's statement line by line.

The third section focuses on the classification of assets and liabilities. It discusses how to distinguish between current and long-term assets and liabilities, and how to properly value them. The text notes that accurate classification is crucial for determining the company's financial position and for calculating key ratios such as the current ratio and debt-to-equity ratio. It also touches upon the importance of depreciation and amortization in valuing fixed assets.

Finally, the document concludes by discussing the role of financial statements in decision-making. It explains that the income statement, balance sheet, and cash flow statement provide valuable insights into the company's performance and financial health. These statements are used by management, investors, and creditors to make informed decisions about the company's future. The text encourages the use of financial analysis to identify areas for improvement and to set realistic financial goals.

From: JANKOWICZ, NINA /
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To: SILVERS, ROBERT /
BURRIESCI, KELLI ANN
VINOGRAD, SAMANTHA /
CC: DASKAL, JENNIFER ,
Chalkley, Marie
(
<

Subject: Re: Disinfo Gov Board Rollout TPs/One Pager
Date: 2022/03/28 08:51:07
Priority: Normal
Type: Note

Thank you Rob, will do.

From: SILVERS, ROBERT
Sent: Sunday, March 27, 2022 8:10:36 PM
To: JANKOWICZ, NINA <
Cc: BURRIESCI, KELLI ANN < ; VINOGRAD, SAMANTHA
< ; DASKAL, JENNIFER < ; Chalkley, Marie
<
Subject: FW: Disinfo Gov Board Rollout TPs/One Pager

This is solid! Thank you all. Please see some comments attached. Please copy me in when you send back to the team, Nina. I greatly appreciate it.

From: JANKOWICZ, NINA <
Sent: Thursday, March 24, 2022 5:25 PM
To: SILVERS, ROBERT <
Cc: BURRIESCI, KELLI ANN < ; DASKAL, JENNIFER
< ; VINOGRAD, SAMANTHA
Subject: Disinfo Gov Board Rollout TPs/One Pager

Dear Rob,

On our call with OPA, OLA, Ricki, and Isa about the DGB rollout yesterday, we were asked to produce this one pager with TPs about the Board's purpose, authorities, and initial deliverables, as well as notional validators.

Jen and Sam have both reviewed this draft; once we have your feedback, we will provide the document to the those who were on the call, as per their request, and work with them on ideas for the timing and strategy for the rollout. We'll of course keep you apprised of those ideas.

Looking forward to your feedback-
Nina

Nina Jankowicz
Executive Director
Disinformation Governance Board
Office of Policy, Strategy, and Plans
U.S. Department of Homeland Security
C: [REDACTED]

Sender: JANKOWICZ, NINA
[REDACTED]

SILVERS, ROBERT /
[REDACTED]

BURRIESCI, KELLI ANN
(
[REDACTED]

Recipient: VINOGRAD, SAMANTHA /
[REDACTED]

DASKAL, JENNIFER ,
[REDACTED]

Chalkley, Marie .
[REDACTED]

Sent Date: 2022/03/28 08:51:04
Delivered Date: 2022/03/28 08:51:07

From: JANKOWICZ, NINA ,

VINOGRAD, SAMANTHA

BENDER, ALFRED ,

MAURER, TIM .

DASKAL, JENNIFER

MIRANDA, LUIS A ,

Spishak, Cynthia

DOBITSCH, STEPHANIE

Wright, Christopher .

COHEN, JOHN

Saupp, Kevin ,

FAUSETT, ANDREW ,

To:

Kolasky, Robert /

Coulter, Kathryn ,

Cotter, Daniel ,

ESPINOSA, MARSHA

FALCON, ERIC /

SIKORSKYJ, LUCIAN ,

CARTER, JEFFREY T

Lamote, Jason

Smislova, Melissa ,

Legault, Richard

Hitt, Lucas /

DUPREE, LYNN

PECK, SARAH ,

Mina, Peter ,

PATCH, MILTON /

SNYDER, NATHANIEL

BURRIESCI, KELLI ANN ,

Beckmann, Luke

Sterling, Brian ,

Schaul, Robert

MILLONA, EVA

WATERS, ERIN .

Disinformation Governance Board .

Kozey, Elizabeth

Fischer, Sebastian (He/Him)

Reynolds, Spencer ,

Hale, Geoffrey (He/Him) .

QUINN, KEVIN ,

Luke, Adam /

Harrington, Mona ,

MILLER, JAMES D

CC:

Picarelli, John /

RAZSI, DUSTIN ,

Subject: Paper Sync in lieu of DGB Steering Group meeting tomorrow

Date: 2022/03/31 10:50:04

Priority: Normal

Type: Note

Hi folks,

In lieu of tomorrow's Teams meeting of the DGB Steering Group, we'll be holding a paper sync to solicit your feedback on the [REDACTED] we hope to stand up in the coming weeks.

Be on the lookout for that paper coming soon; we look forward to your comments and getting this important effort on the ground.

Best,
Nina

Nina Jankowicz

Executive Director
Disinformation Governance Board
Office of Strategy, Policy, and Plans
U.S. Department of Homeland Security
C: [REDACTED]

-----Original Appointment-----

From: VINOGRAD, SAMANTHA <[REDACTED]>

Sent: Tuesday, March 8, 2022 12:18 PM

To: VINOGRAD, SAMANTHA; BENDER, ALFRED; MAURER, TIM; DASKAL, JENNIFER; MIRANDA, LUIS A; Spishak, Cynthia; DOBITSCH, STEPHANIE; Wright, Christopher; COHEN, JOHN; Saupp, Kevin; FAUSETT, ANDREW; Kolasky, Robert; Coulter, Kathryn; Cotter, Daniel; ESPINOSA, MARSHA; FALCON, ERIC; SIKORSKYJ, LUCIAN; CARTER, JEFFREY T; Lamote, Jason; Smislova, Melissa; Legault, Richard; Hitt, Lucas; DUPREE, LYNN; PECK, SARAH; Taylor, Robin; Mina, Peter; PATCH, MILTON; SNYDER, NATHANIEL; BURRIESCI, KELLI ANN; Beckmann, Luke; Sterling, Brian; Schaul, Robert; MILLONA, EVA; WATERS, ERIN; Disinformation Governance Board; JANKOWICZ, NINA; Kozey, Elizabeth; Fischer, Sebastian (He/Him); Reynolds, Spencer; Hale, Geoffrey (He/Him); QUINN, KEVIN; Luke, Adam

Cc: Harrington, Mona; MILLER, JAMES D; Picarelli, John; RAZSI, DUSTIN

Subject: Disinformation Governance Board Steering Group

When: Friday, April 1, 2022 4:00 PM-4:25 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Microsoft Teams Meeting

Distro for the Disinformation Governance Board [REDACTED]

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Or call in (audio only)

United States, Washington DC

Phone Conference ID:

[Find a local number](#) | [Reset PIN](#)



* * * * * U.S. Department of Homeland Security * * * * *

[Learn More](#) | [Meeting options](#)

Sender: JANKOWICZ, NINA
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MAURER, TIM /
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DASKAL, JENNIFER ,
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MIRANDA, LUIS A /
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Spishak, Cynthia ,
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Wright, Christopher
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COHEN, JOHN
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Saupp, Kevin
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Cotter, Daniel

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FALCON, ERIC

SIKORSKYJ, LUCIAN

CARTER, JEFFREY T

Lamote, Jason

Smislova, Melissa

Legault, Richard

Hitt, Lucas

DUPREE, LYNN

PFCK, SARAH

Mina, Peter

PATCH, MILTON

SNYDER, NATHANIEL

BURRIESCI, KELLI ANN

Beckmann, Luke

Sterling, Brian

Schaul, Robert

MILLONA, EVA

WATERS, ERIN

Disinformation Governance Board

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Kozey, Elizabeth /

Fischer, Sebastian (He/Him) /

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Reynolds, Spencer /

Hale, Geoffrey (He/Him) /

QUINN, KEVIN

Luke, Adam ,

Harrington, Mona ,

MITCHELL, JAMES D.

Picarelli, John

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RAZSI, DUSTIN ,

Sent Date: 2022/03/31 10:50:02

Delivered Date: 2022/03/31 10:50:04

From: JANKOWICZ, NINA /

VINOGRAD, SAMANTHA /

BENDER, ALFRED /

MAURER, TIM /

DASKAL, JENNIFER

MIRANDA, LUIS A /

Spishak, Cynthia /

DOBITSCH, STEPHANIE /

Wright, Christopher /

Saupp, Kevin /

FAUSETT, ANDREW

Kolasky, Robert /

To:

Coulter, Kathryn /

Cotter, Daniel /

ESPINOSA, MARSHA /

FALCON, ERIC /

CARTER, JEFFREY T /

Lamote, Jason /

Smislova, Melissa

Legault, Richard /

Hitt, Lucas /

PECK, SARAH /

Mina, Peter ,

SNYDER, NATHANIEL

BURRIESCI, KELLI ANN

Beckmann, Luke

Sterling, Brian /o=ExchangeLabs/ou=Exchange Administrative Group

Schaul, Robert ,

MILLONA, EVA ,

WATERS. ERIN

Disinformation Governance Board /

Kozev, Elizabeth /

Fischer, Sebastian (He/Him)

Reynolds, Spencer ,

Hale, Geoffrey (He/Him)

Luke, Adam ,

SIKORSKYJ, LUCIAN

QUINN, KEVIN ,

PATCH, MILTON /

COHEN, JOHN

DUPREE, LYNN ,

Harrington, Mona ,

MILLER, JAMES D

CC:

Picarelli, John

RAZSI, DUSTIN ,

Subject: Disinformation Governance Board Update

Date: 2022/04/01 15:39:31

Priority: Normal

Type: Note

Hi all,

Thank you for your patience as we continue to work on a framework for the analytic exchange with industry partners we have spoken about previously. While we iron out a few remaining wrinkles in the document, below is an update about DGB work in lieu of our weekly call.

- Thank you for your feedback on the Principles document last week; it is going up to U/S Silvers in the coming days with your valuable edits incorporated.
- We plan to hold our inaugural Board meeting this month (not an April Fools joke!), where the Board will discuss and approve the Principles document, as well as be briefed on the ongoing capabilities review and analytic exchange plans.
- We met with OPA and OLA colleagues to discuss the Board's public rollout this morning and hope to have an update for you on more specifics soon.
- We look forward to our capabilities review meetings with CISA/NRMC, FEMA, S&T, and I&A next week.

As you continue to engage with stakeholders, read interesting reports, or encounter any areas where you and your team might need support from the DGB, please don't hesitate to get in touch.

Have a great weekend,
Nina

Nina Jankowicz

Executive Director

Disinformation Governance Board

Office of Strategy, Policy, and Plans

U.S. Department of Homeland Security

C:

O:

JANKOWICZ, NINA /

Sender:

VINOGRAD, SAMANTHA

Recipient:

BENDER, ALFRED

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Smislova, Melissa
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SNYDER, NATHANIEL
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BURRIESCI, KELLI ANN

Beckmann, Luke

Sterling, Brian ,

Schaul, Robert /

MILLONA, EVA

WATERS. ERIN /

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Disinformation Governance Board ,

Kozey, Elizabeth

Fischer. Sebastian (He/Him)

Reynolds, Spencer /

Hale, Geoffrey (He/Him) ,

Luke, Adam

SIKORSKYJ, LUCIAN ,

QUINN, KEVIN .

PATCH. MILTON ,

COHEN, JOHN /

DUPREE, LYNN /

Harrington, Mona

MILLER. JAMES D

Picarelli. John

RAZSI, DUSTIN ,

Sent Date: 2022/04/01 15:39:28

Delivered Date:

From: JANKOWICZ, NINA

To: VINOGRAD, SAMANTHA

CC: DASKAL, JENNIFER

Subject: RE: Meeting Request

Date: 2022/04/06 19:18:00

Priority: Normal

Type: Note

Show flow:

Intros

DHS Updates (UCG and DGB)

Meta Updates

Discussion

Thoughts?

Nina Jankowicz

Executive Director

Disinformation Governance Board

Office of Strategy, Policy, and Plans

U.S. Department of Homeland Security

C:

From: VINOGRAD, SAMANTHA <

Sent: Tuesday, April 5, 2022 4:17 PM

To: JANKOWICZ, NINA <

Cc: DASKAL, JENNIFER <

Subject: FW: Meeting Request

Looking forward to this – what agenda do you propose/ flow of show?

From: JANKOWICZ, NINA

Sent: Tuesday, April 5, 2022 4:02 PM

To: Becky Moore ; Louis, Danouh DASKAL,
JENNIFER < ; VINOGRAD. SAMANTHA
Cc: Catherine Eng ; Felicia Agyeiwaa
< ; Sandra Luff < ; Martin, Cynthia <
Subject: RE: Meeting Request

+Sam who may join us.

A meeting invite with the Zoom info would be really helpful, Becky, thank you!

Nina Jankowicz

Executive Director
Disinformation Governance Board
Office of Strategy, Policy, and Plans
U.S. Department of Homeland Security
C:


From: Becky Moore < >
Sent: Tuesday, April 5, 2022 3:53 PM
To: JANKOWICZ, NINA < > Louis, Danouh
< > DASKAL, JENNIFER < >
Cc: Catherine Eng < > Brian Rice < > Felicia Agyeiwaa
< > Martin, Cynthia < >
Subject: RE: Meeting Request


Hi All –

Following-up on the location/format for the meeting on Thursday, April 7 at 2:30p ET.
Sounds like virtual is best for the group so I've created a zoom for the meeting; details below.
Please let me know if you would like me to circulate the zoom details in a calendar invite.

Best,
Becky

Ways to join

 Computer or Mobile:

 Zoom Meeting Info:

Meeting ID:

Passcode:



Telephone:

Dial in on any of the following:

US (Washington DC)

US (Chicago)

US (Houston)

US (San Jose)

US (New York)

US (Tacoma)

US Toll-free

US Toll-free

US Toll-free

US Toll-free

Enabled by **Zoom**

From: JANKOWICZ, NINA <

Sent: Monday, April 4, 2022 4:50 PM

To: Louis, Danouh < >; Becky Moore < > DASKAL,
JENNIFER <

Cc: Catherine Eng < > Brian Rice < > Felicia Agyeiwaa
< > Sandra Luff < > Martin, Cynthia <

Subject: RE: Meeting Request

I will also likely need to join virtually as I'll be at a meeting at the Nebraska Ave campus directly prior to this.

Nina Jankowicz

Executive Director

Disinformation Governance Board

Office of Strategy, Policy, and Plans

U.S. Department of Homeland Security

C:

From: Louis, Danouh <[REDACTED]>

Sent: Monday, April 4, 2022 4:15 PM

To: Becky Moore <[REDACTED]>, DASKAL, JENNIFER <[REDACTED]>

Cc: Catherine Eng <[REDACTED]>, Brian Rice <[REDACTED]>, Felicia Agyeiwaa
Sandra Luff <[REDACTED]>; JANKOWICZ, NINA
<[REDACTED]>; Martin, Cynthia <[REDACTED]>

Subject: RE: Meeting Request

I defer to Ms. Daskal as the lead for disinformation. Please note that EXDIR Wales will likely join in virtually - given his tight schedule.

Danouh Louis

Staff Action Officer

Cybersecurity and Infrastructure Security Agency

Mobile: (202) 655-1449 | Office: (703) 235-5272

From: Becky Moore <[REDACTED]>

Sent: Monday, April 4, 2022 3:53 PM

To: Louis, Danouh <[REDACTED]>

Cc: Catherine Eng <[REDACTED]>; Brian Rice <[REDACTED]>, Felicia Agyeiwaa
Sandra Luff <[REDACTED]>; JANKOWICZ, NINA

<[REDACTED]>; Martin, Cynthia <[REDACTED]>, DASKAL, JENNIFER

Subject: RE: Meeting Request

Hi Danouh –

Many thanks!

Let's go with Thursday, April 7 at 2:30p ET.

We are happy to host the meeting at our offices or come to you; whichever is your preference.

Best,
Becky

From: Louis, Danouh <[REDACTED]>

Sent: Monday, April 4, 2022 2:13 PM

To: Becky Moore <[REDACTED]>

Cc: Catherine Eng <[REDACTED]>, Brian Rice <[REDACTED]>, Felicia Agyeiwaa
<[REDACTED]>; Sandra Luff <[REDACTED]>; JANKOWICZ, NINA

<[REDACTED]>; Martin, Cynthia <[REDACTED]>>; DASKAL, JENNIFER

Subject: RE: Meeting Request

Good afternoon all,

[Removing EXDIR Wales.]

Using Outlook's FindTime function, it appears as if Thursday, April 7 2:30-3:00 PM or Friday, April 8 3:00-3:30 PM may work for EXDIR Wales, Ms. Daskal, and Ms. Jankowicz.

Please let me know which is preferred.

Danouh Louis

Staff Action Officer

Cybersecurity and Infrastructure Security Agency

Mobile: [REDACTED] | Office: [REDACTED]

From: DASKAL, JENNIFER <[REDACTED]>
Sent: Monday, April 4, 2022 2:01 PM
To: Becky Moore <[REDACTED]>
Cc: Catherine Eng <[REDACTED]>; Brian Rice <[REDACTED]>; Felicia Agyeiwaa <[REDACTED]>; Sandra Luff <[REDACTED]>; JANKOWICZ, NINA <[REDACTED]>; Wales, Brandon <[REDACTED]>; Martin, Cynthia <[REDACTED]>; Louis, Danouh <[REDACTED]>
Subject: RE: Meeting Request

Becky,

Taking Rob off this chain, given the conflict.

Brandon, Nina and I would be delighted to meet with Nathaniel, preferably end of this week. (I will be traveling next week and unavailable). I have added Cynthia Martin and Danouh Louis to this chain to assist with scheduling.

Thanks so much.

Best,
Jen

From: SILVERS, ROBERT <[REDACTED]>
Sent: Monday, April 4, 2022 1:17 PM
To: Becky Moore <[REDACTED]>
Cc: Catherine Eng <[REDACTED]>; Brian Rice <[REDACTED]>; Felicia Agyeiwaa <[REDACTED]>; Sandra Luff <[REDACTED]>; DASKAL, JENNIFER <[REDACTED]>; JANKOWICZ, NINA <[REDACTED]>; Wales, Brandon <[REDACTED]>
Subject: RE: Meeting Request

Becky,

Please forgive my delay in responding.

I am copying our Deputy GC for Cyber, Jen Daskal, our lead for disinformation, Nina Jankowicz, and our response coordinator for the Ukraine crisis, Brandon Wales, for their follow up as appropriate. Thank you for reaching out.

Rob

From: Becky Moore <[REDACTED]>
Sent: Monday, April 4, 2022 12:49 PM
To: SILVERS, ROBERT <[REDACTED]>
Cc: Catherine Eng <[REDACTED]> Brian Rice <[REDACTED]> Felicia Agyeiwaa <[REDACTED]> Sandra Luff <[REDACTED]>
Subject: RE: Meeting Request

CAUTION: This email originated from outside of DHS. DO NOT click links or open attachments unless you recognize and/or trust the sender. Contact your component SOC with questions or concerns.

Under Secretary Silvers –

Following up on Sandy's note from last week regarding potentially finding time on your calendar when our Head of Security Policy, Nathaniel Gleicher, is in town later this week and early next.

Best,
Becky

From: Sandra Luff <[REDACTED]>
Sent: Thursday, March 31, 2022 11:29 AM
To: [REDACTED]
Cc: Becky Moore <[REDACTED]> ; Catherine Eng <[REDACTED]> ; Brian Rice <[REDACTED]> ; Felicia Agyeiwaa <[REDACTED]>
Subject: Meeting Request

Dear Under Secretary Silvers,

I hope this finds you well.

To that end, we'd like to request a meeting with you to provide an update on these issues if your schedule permits and would be happy to do this meeting in-person.

Many thanks for your consideration & please let us know with whom we should be in touch regarding logistics. +Becky Moore & Felicia Agyeiwaa, cc'd above, to help schedule.

Many thanks,
Sandy

Biography

Mr. Nathaniel Gleicher is the Head of Security Policy at Meta, where he leads our company-wide effort to counter emerging and persistent threats across our platforms, including influence operations, cyber-espionage, and cybersecurity risks. He is an engineer and lawyer, and has worked in security for more than fifteen years. He has taught computer science, built and secured computer networks, and prosecuted cyber crime at the U.S. Department of Justice, served as director for cybersecurity policy at the National Security Council (NSC) in the White House, and as head of cybersecurity strategy at Illumio. At the NSC he developed U.S. government policy on key technology and cybersecurity challenges, including encryption, cyber deterrence, internet governance, and network security.

Sender: JANKOWICZ, NINA <[REDACTED]>
{ [REDACTED] }
VINOGRAD, SAMANTHA, [REDACTED]
{ [REDACTED] }
Recipient: DASKAL, JENNIFER
{ [REDACTED] }
{ [REDACTED] }
Sent Date: 2022/04/06 19:18:50
Delivered Date: 2022/04/06 19:18:00

From: JANKOWICZ, NINA

(
Wales, Brandon /

DASKAL, JENNIFER /

To: (

VINOGRAD, SAMANTHA

Martin, Cynthia /

CC: (

Subject: RE: SCHEDULE ISSUE: Nathaniel Glazier - FB

Date: 2022/04/07 10:58:00

Priority: Normal

Type: Note

Moving it works well for me too.

Nina Jankowicz

Executive Director

Disinformation Governance Board

Office of Strategy, Policy, and Plans

U.S. Department of Homeland Security

C: [REDACTED]

From: Wales, Brandon

Sent: Thursday, April 7, 2022 10:56 AM

To: DASKAL, JENNIFER ; JANKOWICZ, NINA
; VINOGRAD, SAMANTHA <

Cc: Martin, Cynthia <

Subject: RE: SCHEDULE ISSUE: Nathaniel Glazier - FB

Sorry. Moving to 2:45.

Brandon D. Wales

Senior Response Official

Domestic Preparedness & Response UCG

Mobile: [REDACTED]

From: DASKAL, JENNIFER <

Sent: Thursday, April 7, 2022 10:56 AM

To: Wales, Brandon < ; JANKOWICZ, NINA
< ; VINOGRAD, SAMANTHA <

Cc: Martin, Cynthia <Cynthia.Martin@HQ.DHS.GOV>
Subject: RE: SCHEDULE ISSUE: Nathaniel Glazier - FB

Which – reschedule or keep? Either way fine with me.

From: Wales, Brandon <[REDACTED]>
Sent: Thursday, April 7, 2022 10:42 AM
To: DASKAL, JENNIFER <[REDACTED]>; JANKOWICZ, NINA <[REDACTED]>;
VINOGRAD, SAMANTHA <[REDACTED]>

Cc: Martin, Cynthia <[REDACTED]>
Subject: RE: SCHEDULE ISSUE: Nathaniel Glazier - FB

That works for me.

Brandon D. Wales
Senior Response Official
Domestic Preparedness & Response UCG
Mobile: [REDACTED]

From: DASKAL, JENNIFER <[REDACTED]>
Sent: Thursday, April 7, 2022 10:37 AM
To: Wales, Brandon <[REDACTED]>; JANKOWICZ, NINA <[REDACTED]>;
VINOGRAD, SAMANTHA <[REDACTED]>
Cc: Martin, Cynthia <[REDACTED]>
Subject: SCHEDULE ISSUE: Nathaniel Glazier - FB
Importance: High

Hi Team –

I now have to be in a DSG until 2:45. Would you like me to see if we can shift the Meta/Glazier meeting or would you prefer to go ahead without me and I will join when I can?

Thanks,
Jen

Jennifer Daskal
Acting Principal Deputy General Counsel
Department of Homeland Security

Sender: JANKOWICZ, NINA <[REDACTED]>
Wales, Brandon <[REDACTED]>
Recipient: [REDACTED]
DASKAL, JENNIFER <[REDACTED]>

VINOGRAD, SAMANTHA

(

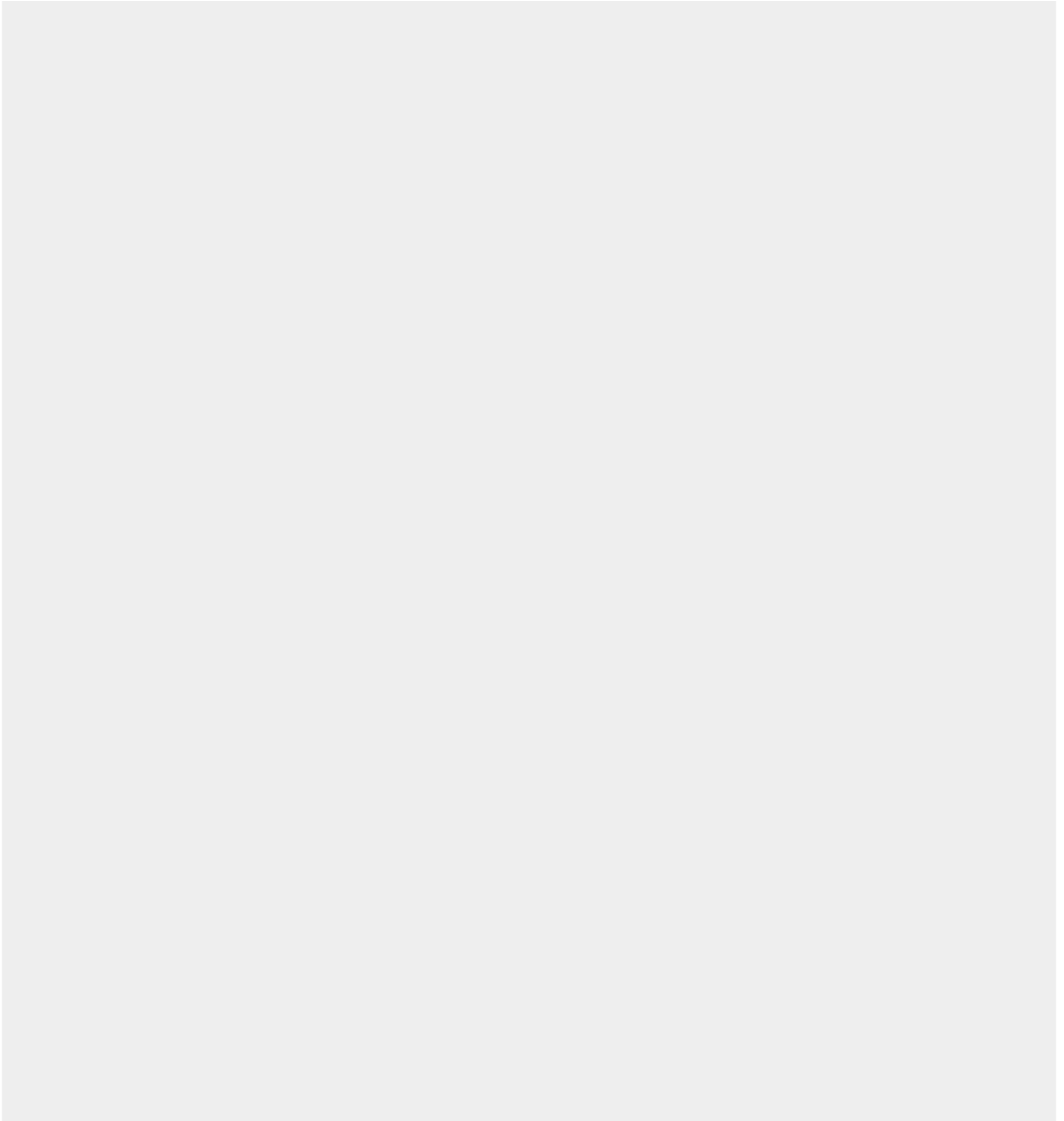
Martin, Cynthia)

Sent Date: 2022/04/07 10:58:19

Delivered Date: 2022/04/07 10:58:00

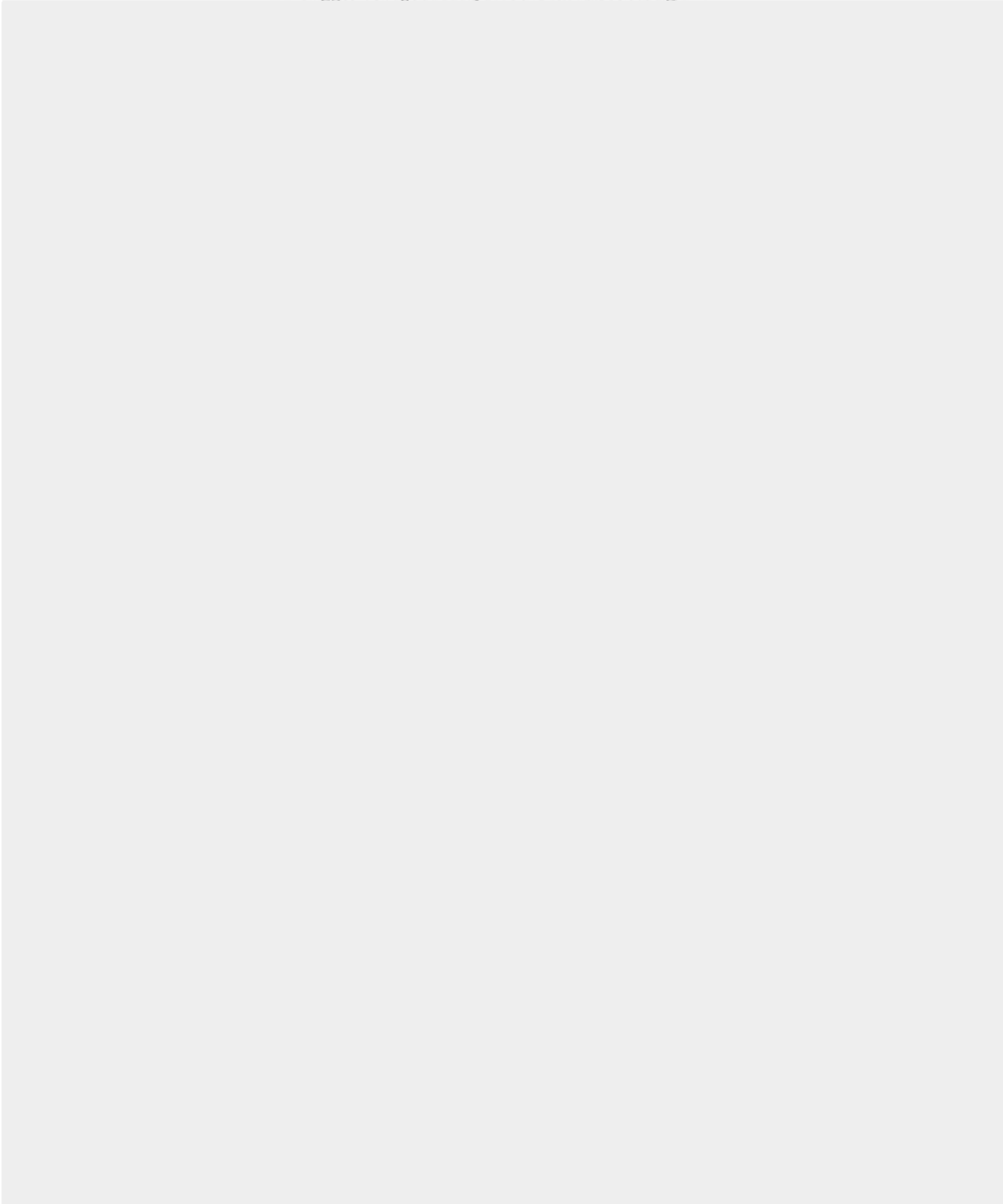
UNCLASSIFIED

**DHS Stands Up Disinformation Governance Board to
Coordinate Counter-Disinformation Activities**



UNCLASSIFIED

Disinformation Governance Board
Suggested Agenda: April 2022 Board Meeting



From: JANKOWICZ, NINA ,
(

JANKOWICZ, NINA /

Wright, Christopher ,

Beckmann, Luke
(

MIRANDA, LUIS A ,

DENHUP, PAUL F ,
(

WEST, TYRONE O

To: FAUSSETT, ANDREW ,

Fischer, Sebastian (He/Him) ,

Kozey, Elizabeth)
(

Reynolds, Spencer ,

MCKINNEY, KRISTIE

COMAS, JORGE O /

DASKAL, JENNIFER

VINOGRAD, SAMANTHA ,

Minai, Karla ,

CC: Sulc, Brian ,

Chester, Dean /

ELMO, JOSEPH A /

Subject: Irregular Migration Case Study Sync

Date: 2022/04/08 09:07:31

Start Date: 2022/04/13 09:30:00

End Date: 2022/04/13 10:00:00

Priority: Normal

Type: Appointment

Location: Microsoft Teams Meeting

Attendees: Wright, Christopher; Beckmann, Luke; MIRANDA, LUIS A; DENHUP, PAUL F; WEST, TYRONE O; FAUSETT, ANDREW; Fischer, Sebastian (He/Him); Kozey, Elizabeth; Reynolds, Spencer; MCKINNEY, KRISTIE; COMAS, JORGE O; DASKAL, JENNIFER; VINOGRAD, SAMANTHA; Minai, Karla; Sulc, Brian; Chester, Dean; ELMO, JOSEPH A

See below for due-outs.

From: JANKOWICZ, NINA

Sent: Thursday, April 7, 2022 4:28 PM

To: Wright, Christopher

Beckmann, Luke

< > ; MIRANDA, LUIS A < > DENHUP, PAUL F < >
< > WEST, TYRONE O < > FAUSETT,

ANDREW < > Fischer, Sebastian (He/Him) < >

Kozey, Elizabeth < > ; Reynolds, Spencer < >

MCKINNEY, KRISTIE < > ; COMAS, JORGE O < >

< > MIRANDA, LUIS A < >

Cc: DASKAL, JENNIFER < > VINOGRAD, SAMANTHA < >

< > Minai, Karla < > Sulc, Brian < >

< > ; Chester, Dean < > ; ELMO, JOSEPH A < >

< > ; DASKAL, JENNIFER < >

Subject: Next Steps on Irregular Migration Case Study

Dear Colleagues,

Thank you for the high-level briefing on MDM in the irregular migration space yesterday morning. As a next step, we'd like to act collectively to identify a **specific** false or misleading narrative exploited by human traffickers or human smugglers to entice or encourage people to engage in irregular, illicit migration so we can develop a coordinated response plan.

As I mentioned yesterday, I would also like the academic/think tank sector to brief the group on their research and conclusions about MDM and irregular migration. Below are five groups of researchers/analysts who have published on this issue; I would welcome your thoughts on any other academics or think tank types who have worked extensively on MDM for possible inclusion in the roundtable, which I'd like to hold within the next 1-2 weeks. The roundtable will then inform our response plan.

I've included a list of due outs below and will be identifying a convenient time for us all to meet again in the coming days. Please let me know if you have any questions. I think this case study will illuminate best practices for the Board and components and our future coordination together, and I'm looking forward to getting it off the ground.

Best,
Nina

Due outs:

- • **CBP + I&A:** leverage available resources to identify the 2-3 false narratives you assess to present the highest risk of engendering or exacerbating irregular migration and present your analysis concerning each of these narratives;
- • **All:** Review below list of academics/researchers and their publications (linked) in the MDM/migration space; suggest additions to Nina.
 - • [International Organization on Migration](#) (Dr. Eileen Culloty and Prof. Jane Suiter, Dublin City University)
 - • George Mason University, [Institute for Immigration Research](#) (Dr. James Witte, Director)
 - • University of Central Florida, [Media and Migration Lab](#) (Dr. Chrysalis Wright, Director)
 - • [Tech Transparency Project](#) (Katie Paul, Director)
 - • Bush Center, SMU Economic Growth Initiative at the George W. Bush Institute ([Laura Collins](#), Director)

Nina Jankowicz

Executive Director
Disinformation Governance Board
Office of Strategy, Policy, and Plans
U.S. Department of Homeland Security
C:

Microsoft Teams meeting

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United States, Washington DC

Phone Conference ID:

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***** U.S. Department of Homeland Security *****

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Sender: JANKOWICZ, NINA /
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JANKOWICZ, NINA /
Wright, Christopher /
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Beckmann, Luke /
MIRANDA, LUIS A /
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DENHUP, PAUL F /
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WEST, TYRONE O /
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FAISFTT ANDREW /
Fischer, Sebastian (He/Him) /
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Kozey, Elizabeth /
Recipient: (/
Reynolds, Spencer /
MCKINNEY, KRISTIE /
COMAS, JORGE O /
DASKAL, JENNIFER /
VINOGRAD, SAMANTHA /
Minai, Karla /
Sulc, Brian /
(
Chester, Dean /
<Dean.Chester@hq.dhs.gov> /
ELMO, JOSEPH A /

([REDACTED]

Sent Date: 2022/04/08 09:07:31

From: DASKAL, JENNIFER ,

To: SILVERS, ROBERT /

Subject: Re: First Disinfo Gov Board Meeting: Draft Agenda and Scheduling

Date: 2022/04/10 23:35:14

Priority: Normal

Type: Note

Thanks, Rob. Excited to work with you on this.

Best,Jen

From: SILVERS, ROBERT <

Sent: Sunday, April 10, 2022 6:26:21 PM

To: DASKAL, JENNIFER .

Subject: FW: First Disinfo Gov Board Meeting: Draft Agenda and Scheduling

Per my second bullet, goes without saying you are co-leading in this with me. But it should apply to the rest.

From: SILVERS, ROBERT

Sent: Sunday, April 10, 2022 9:26 PM

To: JANKOWICZ, NINA <

Cc: VINOGRAD, SAMANTHA ; DASKAL, JENNIFER

< ; Chalkley, Marie < ; BURRIESCI, KELLI ANN

< ; Kozey, Elizabeth < ; FAUSETT, ANDREW

<

Subject: RE: First Disinfo Gov Board Meeting: Draft Agenda and Scheduling

Nina and team,

Thank you so much. Looking good. I would like to see the framework for the analytic exchange and the capabilities review before calendaring the meeting, but will be ready to do so in short order once I review and am good with them.

A couple of notes in the meantime based on my quick review of the docs:

Thank you so much for the fantastic work. It is exciting to launch here. I hope everyone had a great weekend.

Rob

From: JANKOWICZ, NINA ·
Sent: Thursday, April 7, 2022 4:51 PM
To: SILVERS, ROBERT <
Cc: VINOGRAD, SAMANTHA · ; DASKAL, JENNIFER
< ; Chalkley, Marie · BURRIESCI, KELLI ANN
< ; Kozey, Elizabeth < ; FAUSETT, ANDREW
Subject: First Disinfo Gov Board Meeting: Draft Agenda and Scheduling

Hi Rob,

We are hoping to get the first Disinformation Governance Board meeting on the calendar for the week of April 18. I've attached a draft agenda (which Jen has reviewed) as well as our Principles document (which has been socialized with Steering Group Members) for your feedback. The Board will formally adopt the Principles doc at the meeting.

There are two other documents referenced in the agenda that I will follow up with early next week: the framework for a PLCY-specific Analytic Exchange, and the Executive Summary of our freshly-completed Capabilities Review.

Once you give me the go ahead, I will work with Quann to find a time that works for our members and get the meeting on the calendar.

Let us know if you have questions or concerns.

Best,
N

Nina Jankowicz
Executive Director
Disinformation Governance Board
Office of Strategy, Policy, and Plans
U.S. Department of Homeland Security
C:

Sender: DASKAL, JENNIFER ·
Recipient: SILVERS, ROBERT /
Sent Date: 2022/04/10 23:35:13
Delivered Date: 2022/04/10 23:35:14